



# From Policy to Practice

Webinar | 25 June 2025







# Acknowledgement of Country

We acknowledge the Traditional Custodians of country throughout Australia and their connections to land, sea and community.

We pay our respects to their Elders past and present and extend that respect to all Aboriginal and Torres Strait Islander peoples today.





### Agenda

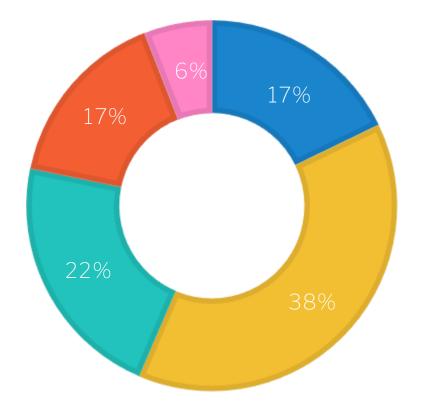
- 1. Welcome
- 2. Survey findings
- 3. Understanding policy to embedding practice
- 4. Let's hear from the panel
- 5. Change leadership
- 6. More from the panel
- 7. Q&A
- 8. Close







# Where do you feel your organisation needs the most support to prepare for the 2025 reforms?

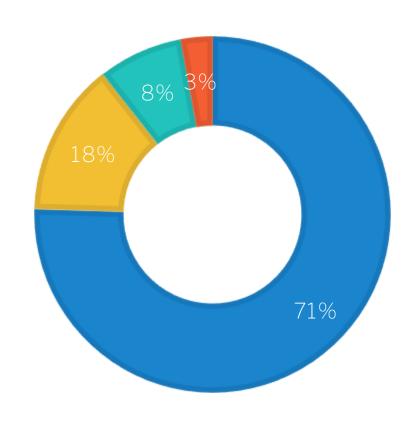


- Leadership & change management
- Compliance and regulatory planning
- Workforce planning and training
- Financial and operational modelling
- Communication with boards and stakeholders

Represents 202 responses across 197 organisations



# Have you started a formal transition plan aligned with the new Aged Care Act?



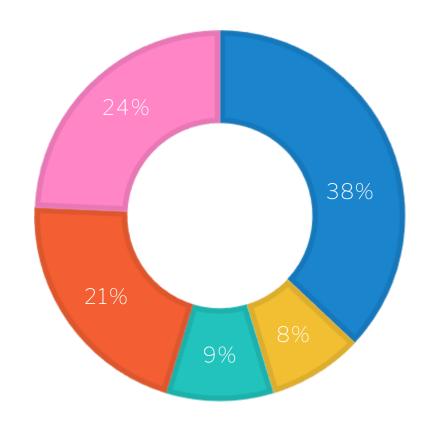
- Yes and its underway
- Planning to start soon
- Not yet, waiting for more clarity
- No not sure where to begin

Represents 202 responses across 197 organisations

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# Which team in your organisation feels least prepared for the 2025 changes?

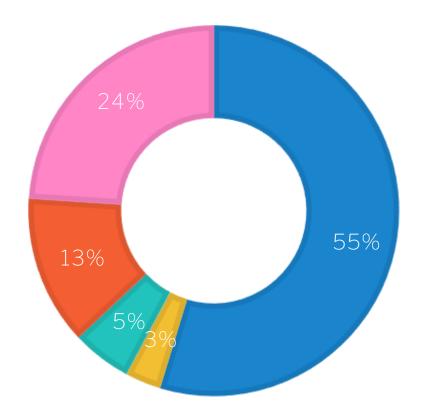


- Clinical/Care teams
- Executive Leadership
- HR & Workforce planning
- Compliance and Governance
- Finance and Operations

Represents 202 responses across 197 organisations



# What format of support would be most valuable to your organisation in the next 6–12 months?



- Clarity and consistency from government
- On-demand training for staff and leaders
- Hands-on project management support
- Peer case studies and leadership insights
- Templates, checklists and practical tools

Represents 202 responses across 197 organisations



# Understanding Policy to Embedding Practice

Governance is not background noise anymore – it's very much centre stage.

Policy says: 'You must...'

Practice asks: 'Who's responsible? How often? With what evidence?'

10



### Industry panel and guest speaker



Nicola Burton

Executive Manager - Quality
and Organisational
Development at Peninsula
Villages



Angelika Koplin
Chief Executive Officer at
Australian Aged Care Group
Pty Ltd



Victoria Mills
Founder and CEO at
Hello Coach

## Hello Coach<sub>m</sub>

Change Leadership









### CASE STUDY: How Hello Coach supports this sector

#### **CURRENT CASE STUDY**

- Beds: 600 +beds
- Multiple sites
- Regional/Metro
- Employs over 2,500 people
- Engages with 10,000+ people every week through its sectors and across all ages.
- Focus in aged and disability care, child development and protection, community development, education, and Christian ministry.

#### Their Challenge

The originating problem was a lack of leadership capability to effectively manage change—resulting in siloed teams, inconsistent communication, and limited alignment across departments.

This was impacting the organisation's ability to adapt, collaborate, and lead with clarity during periods of transformation.

#### Solution

- Delivered a structured 6-month leadership program tailored to drive transformation
- 1:1 coaching supported leaders in building selfawareness and critical leadership capabilities
- Team coaching sessions strengthened communication, collaboration, and alignment across departments

#### **Impact Summary**

- 85% of participants completed coaching
- 85% completed goal-setting sessions
- 92 % set clear goals on their dashboard building accountability from commencement.
- 4.9/5 coaching.ratings

#### Focus areas:

Leadership Development, Accountability & Wellbeing, Communication, decision-making, and leading through change.

#### Benefit & Feedback

"Communication and preparation are critical. Coaching helped us step out of business-as-usual mode and into a more strategic mindset—pausing to reflect, involve the right people, and move with purpose instead of reactivity." Executive Director People & Culture

### **VALUE OF CHANGE LEADERSHIP**



### Change leadership bridges the gap between aged care reform and frontline impact.

How change ready are your operational and front line leaders to bridge the gap?

Tick the areas you don't feel ready?

### **Change Management Challenges**

- Change fatigue in frontline staff due to ongoing reforms
- Limited leadership capability in managing adaptive change
- Poor communication and engagement across dispersed teams
- Lack of data maturity for informed decision-making
- Resistance to change in traditional care environments

### **Poll Activity**

How change ready are your operational and front line leaders to bridge the gap?

Tick the areas you dont feel ready...

**Workforce Pressures** 

Consumer Expectations

**Digital Transformation** 

**Demographic Shifts** 

Crisis Response

**Regulatory Reforms** 

Values-Driven Care

### 5 Change Management Strategies do you have these in place?

Structured Frameworks

- Embedding Change Impact Assessments and Readiness Reviews early in program design
- Tailored Engagement and Communication
   Co-design with residents, families, and staff
- Capability Building
   Leadership coaching for change champions and care leaders
- Cultural Change and Trust Building
   Promote psychological safety to enable staff to speak up
- Governance and Sustainability
   Establishing cross-functional change governance groups



### Approach to Development

**Team Leadership Programs** 

Accessing our coaching platform to support and drive your own internal leadership initiatives.



**Individual Development** 

Individualised coaching development on our coaching platform to learn, coach and embed change.



Focus: Team Focus: Self

### **HELLO COACH - WHAT WE DO FOR CAPABILITY DEVELOPMENT**

| Team Workshop Topics                          | Purpose  |
|---|--|
| Leading Through Change                        | Focus: Foundational leadership mindset for navigating and driving change |
| Communicating Change                          | Focus: Strategic communication during times of change                    |
| From Resistance to Resilience                 | Focus: Emotional intelligence and stakeholder engagement                 |
| Change Leadership in Action                   | Focus: Translating change strategy into operational outcomes             |
| Influencing Without Authority                 | Focus: Leading change across boundaries and silos                        |
| Embedding a Culture of Continuous Improvement | Focus: Sustaining momentum and avoiding change fatigue                   |



### Hello Coach...



### Your Path to Growth Simplified.

Hello Coach integrates seamlessly into your organisation, offering a secure, easy-to-use platform that supports your team's growth and wellbeing. Staff can access expert coaches across diverse specialties aligned to your capability frameworks or people strategy to overcome challenges, build capability, and drive lasting change.

#### Scan the code and Victoria will reach out:





### More from the panel



Nicola Burton

Executive Manager - Quality
and Organisational
Development at Peninsula
Villages



Angelika Koplin
Chief Executive Officer at
Australian Aged Care Group
Pty Ltd





### Special offers today

### 20% off Regulatory Reforms training

Professional training on the new Aged Care Act, new Regulatory Model, & Strengthened Quality Standards

Customised programs available

Use code WEBINAR20 to get 20% off. Offer ends 30 June.



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## Free Reform Readiness checklist

We've put together a reform readiness checklist so you don't have to.

Download your copy today!

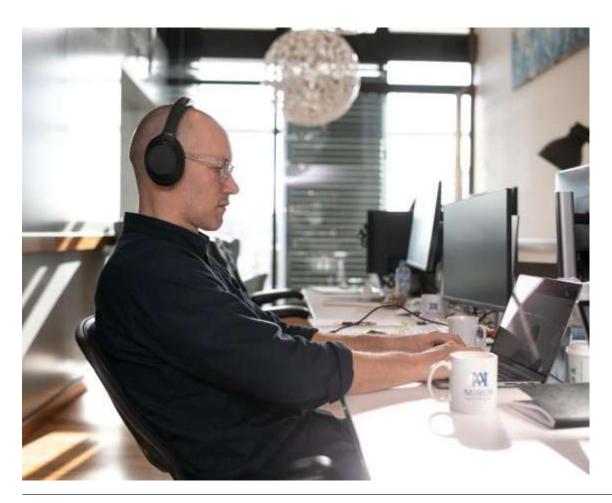




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### Our next webinar



### Getting care minutes right

We'll cover how to:

- Avoid delivering millions in unfunded care
- Manage your roster spend
- Meet compliance targets with confidence.

Wednesday, 30 July 2025 12pm – 1pm AEST

Register now or check your inbox for details!



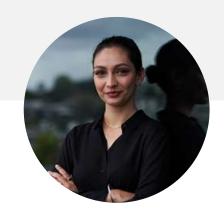
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